## Module 2 - Background

## SERVANT LEADERSHIP, LEADERSHIP COMMUNICATION, AND ORGANIZATIONS AS SYSTEMS

## **Required Reading**

**Journal Articles and Websites:** Journal articles can be found in the Trident Online Library. Book chapters are located in the same library, but you must click on "Additional Library Resources" and then **search the eBook Academic Collection (EBSCO).** 

Barbuto, J. E., & Wheeler, D. W. (2007). Becoming a servant leader: Do you have what it takes? *NebGuide*. Retrieved from <a href="http://ianrpubs.unl.edu/epublic/pages/publicationD.jsp?publicationId=873">http://ianrpubs.unl.edu/epublic/pages/publicationD.jsp?publicationId=873</a>

Blanchard, K. (2015). Satisfaction and great results come with servant leadership. YouTube Video. Retrieved from <a href="https://www.youtube.com/watch?v=PDEggbg40SM">https://www.youtube.com/watch?v=PDEggbg40SM</a>

McChrystal, S. (2011): Listen, learn...then lead. YouTube Video. Retrieved from <a href="http://www.ted.com/talks/stanley\_mcchrystal">http://www.ted.com/talks/stanley\_mcchrystal</a>

Myatt, M. (2012) 10 communication secrets of great leaders. Forbes/leadership. Retrieved from <a href="http://www.forbes.com/sites/mikemyatt/2012/04/04/10-communication-secrets-of-great-leaders/#f9e0afc1e06e">http://www.forbes.com/sites/mikemyatt/2012/04/04/10-communication-secrets-of-great-leaders/#f9e0afc1e06e</a>

Nagy, J. (2013). Servant leadership: Accepting and maintaining the call of service. *Community Tool Box, University of Kansas.* Retrieved from <a href="http://ctb.ku.edu/en/table-of-contents/leadership/leadership-ideas/servant-leadership/main">http://ctb.ku.edu/en/table-of-contents/leadership/leadership-ideas/servant-leadership/main</a>

Neufeld, D. J., Wan, Z., & Fang, Y. (2010). Remote leadership, communication effectiveness and leader performance. *Group Decision and Negotiation*, 19(6), 227-246.

Parris, D. L., & Peachey, J. W. (2013). A systematic literature review of servant leadership theory in organizational contexts. *Journal of Business Ethics*, *113*(3), 377–393.

Peters, Tom (2010). Leadership: Servant Leadership. YouTube video. Retrieved from <a href="http://www.youtube.com/watch?v=BHIKRmEaC6Y">http://www.youtube.com/watch?v=BHIKRmEaC6Y</a>

Vancouver, J.S. (2013). Systems theory of organizations, in E.H. Kessler (ed) Encyclopedia of Management Theory vol II. Thousand Oaks, CA: Sage Publications, Inc. pp 815-820.

## **Optional Readings and References**

Greenleaf, R. K. (1970). The Servant as Leader. Retrieved from <a href="http://www.benning.army.mil/infantry/199th/ocs/content/pdf/The%20Servant%20as%20Leader.pdf">http://www.benning.army.mil/infantry/199th/ocs/content/pdf/The%20Servant%20as%20Leader.pdf</a>

Servant Leadership Based on Robert Greenleaf's Writings. (2010) YouTube Video. Retrieved from <a href="http://www.youtube.com/watch?v=OHd7s2OzpVI&feature=related">http://www.youtube.com/watch?v=OHd7s2OzpVI&feature=related</a>

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